

ADARA DEVELOPMENT

ADARA DEVELOPMENT (AUSTRALIA)
ADARA DEVELOPMENT (BERMUDA)
ADARA DEVELOPMENT (UK)
ADARA DEVELOPMENT (USA)
ADARA DEVELOPMENT (UGANDA)

COMBINED FINANCIAL STATEMENTS

31 December 2020

Contents to the combined financial statements

Combined statement of profit or loss and other comprehensive income	2
Combined statement of financial position	3
Combined statement of changes in equity	4
Combined statement of cash flows	5
Notes to the financial statements	6
Directors and Trustees' declaration	22
Independent auditor's report	23

Adara Development

Statement of profit or loss and other comprehensive income

For the year ended 31 December 2020

Presented in United States Dollars (USD)

	Notes	2020 \$	2019 \$
Revenue from continuing operations			
Donations			
Core support restricted		588,431	1,324,068
General unrestricted		1,469,757	842,406
Maternal Newborn Child Health restricted		372,019	454,281
Remote Community Development restricted		726,892	687,378
Grants			
Maternal Newborn Child Health restricted		67,467	143,911
Other income	4	302,434	15,208
Total revenue		<u>3,527,000</u>	<u>3,467,252</u>
Expenses			
Programme costs			
Maternal Newborn Child Health	5	1,418,661	1,331,575
Remote Community Development	6	822,731	920,620
Innovation, Learning & Evaluation		126,442	152,887
Total Programme costs		<u>2,367,834</u>	<u>2,405,082</u>
Core support	7	873,432	1,036,543
Total Expenses		<u>3,241,266</u>	<u>3,441,625</u>
Net surplus for the year		<u>285,734</u>	<u>25,627</u>
Other comprehensive income			
Foreign currency translation gain/(loss)		16,627	(17,825)
Other comprehensive income/(loss) for the year		<u>16,627</u>	<u>(17,825)</u>
Total comprehensive surplus for the year		<u>302,361</u>	<u>7,802</u>

The above combined statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes on pages 6 to 21.

Adara Development

Combined statement of financial position

As at 31 December 2020

Presented in United States Dollars (USD)

	Notes	2020 \$	2019 \$
Assets			
Current assets			
Cash and cash equivalents	8	886,482	494,037
Trade and other current assets	9	119,308	98,223
Total current assets		<u>1,005,790</u>	<u>592,260</u>
Non-current assets			
Property, plant and equipment	10	39,963	81,870
Intangible assets	11	12,688	5,095
Other non-current assets		750	750
Total non-current assets		<u>53,401</u>	<u>87,715</u>
Total assets		<u>1,059,191</u>	<u>679,975</u>
Liabilities			
Current liabilities			
Trade and other payables	12	19,467	67,763
Deferred revenue	14	67,274	58,786
Employee benefits	13	189,365	129,694
Lease Liability		23,613	-
Total current liabilities		<u>299,719</u>	<u>256,243</u>
Non-current liabilities			
Employee benefits	13	30,180	18,300
Lease Liability		2,068	46,269
Borrowings non-current	14	65,700	-
Total non-current liabilities		<u>97,948</u>	<u>64,569</u>
Total liabilities		<u>397,667</u>	<u>320,812</u>
Net assets		<u>661,524</u>	<u>359,163</u>
Accumulated funds			
Accumulated surplus		735,712	449,978
Foreign currency translation reserve		(74,188)	(90,815)
Total accumulated funds		<u>661,524</u>	<u>359,163</u>

The above combined statement of financial position should be read in conjunction with the accompanying notes on pages 6 to 21.

Adara Development

Combined statement of changes in equity

For the year ended 31 December 2020

Presented in United States Dollars (USD)

	Translation reserve	Accumulated surplus	Accumulated funds
	\$	\$	\$
As at 1 January 2019	(72,990)	424,351	351,361
Net surplus for the year	-	25,627	25,627
Other comprehensive income	-	-	-
Foreign currency translation loss	(17,825)	-	(17,825)
Total comprehensive surplus/(deficit) for the period	(17,825)	25,627	7,802
As at 31 December 2019	(90,815)	449,978	359,163
As at 1 January 2020	(90,815)	449,978	359,163
Net surplus for the year	-	285,734	285,734
Other comprehensive income	-	-	-
Foreign currency translation gain	16,627	-	16,627
Total comprehensive surplus for the period	16,627	285,734	302,361
As at 31 December 2020	(74,188)	735,712	661,524

The above combined statement of changes in equity should be read in conjunction with the accompanying notes on pages 6 to 21.

Adara Development

Combined statement of cash flows

For the year ended 31 December 2020
Presented in United States Dollars (USD)

	2020	2019
Notes	\$	\$
Cash flows from operating activities		
Cash received for Maternal Newborn Child Health programmes	366,675	599,209
Cash received for Remote Community Development programmes	760,736	686,367
Cash received for general programme support	1,495,678	818,291
Cash received for core support expenses	555,809	1,260,481
Other income received	294,911	3,142
Cash paid for Maternal Newborn Child Health programme expenses	(1,228,545)	(1,112,597)
Cash paid for Remote Community Development programme expenses	(1,005,428)	(1,181,707)
Cash paid for Innovation, Learning & Evaluation	(125,965)	(154,388)
Cash paid for core support expenses	(808,951)	(983,608)
Net cash flows from/(used in) operating activities	8	(64,810)
Cash flows from investing activities		
Payment for property, plant and equipment	(7,730)	(10,072)
Payment for intangible assets	(8,920)	(2,086)
Proceeds from sale of assets	406	54
Net cash flows used in investing activities	(16,244)	(12,104)
Cash flows from financing activities		
Proceeds from borrowings	65,700	-
Net cash flows from financing activities	65,700	-
Net increase/(decrease) in cash and cash equivalents	354,376	(76,914)
Foreign exchange differences	38,069	(980)
Cash and cash equivalents at beginning of year	494,037	571,931
Cash and cash equivalents at end of year	8	494,037

The above combined statement of cash flows should be read in conjunction with the accompanying notes on pages 6 to 21.

Adara Development

Notes to the financial statements

For the year ended 31 December 2020

1. Reporting entity

Adara Development (the "Group") represents collectively a group of legal entities, which are not held by a separate parent entity. The legal entities, as entailed below, are under the decisions of their respective directors or trustees that have mutually agreed to operate under a common Memorandum of Understanding (MOU).

The Group's combined financial statements consist of Adara Development (Australia), Adara Development (Bermuda), Adara Development (UK), Adara Development (Uganda) and Adara Development (USA). For the purpose of presenting to the donors a combined view of the global not for profit activities conducted by the Group, a set of combined financial statements has been prepared which combines all of the assets, liabilities, expenses and contributions of the above named entities into a single set of combined financial statements. This aggregation does not meet the definition of a group as defined by *AASB 10 Consolidated Financial Statements*.

Adara Development (Australia) is a not for profit company limited by guarantee and domiciled in Australia. Adara Development (Australia) is registered under the *Australian Charities and Not-for-profits Commission Act 2012*.

Adara Development (Bermuda) is a not for profit entity domiciled in Bermuda. Adara Development (Bermuda) is registered under *The Charities Act 2014*.

Adara Development (Uganda) was incorporated in Uganda on 13 July 2012 as a foreign NGO under *The Non-Governmental Organizations Registration Act, CAP.113*. Adara Development (Uganda) was registered with the Ugandan Services Registration Bureau (URSB) on 27 November 2020 as a company limited by guarantee and not having a share capital.

Adara Development (USA) is a not for profit company limited by guarantee and domiciled in the State of New York, United States. Adara Development (USA) is registered as a not-for-profit Corporation as defined by section 501 (c)(3) of the *Internal Revenue Code of 1986*.

Adara Development (UK) was constituted in the United Kingdom by the Trustees on 20 May 2002, as amended by a Supplementary Deed dated 3 June 2003, a second Supplementary Deed dated 21 June 2010, a third Supplementary Deed dated 18 February 2011 and a fourth Supplementary Deed dated 10 November 2015.

2. Statement of preparation

2.1 Statement of compliance

In the opinion of the directors and the trustees, the Group entities are not publicly accountable. The financial report of the Group has been drawn up as a special purpose financial report for distribution to the directors and the stakeholders, for the purpose of presenting a combined view of the financial position and performance of the entities comprising the Combined Adara Development Group as listed in Note 1.

The financial report has been prepared in accordance with the requirements of the recognition and measurement of all applicable Australian Accounting Standards adopted by the Australian Accounting Standards Board ("AASBs") except for *AASB 10 Consolidated Financial Statements*. The main users of the financial report include, but are not limited to: the general public, our current and potential investors and donors, suppliers, management and employees.

The financial statements were approved by the directors and trustees on 27 April 2021.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

2. Statement of preparation (continued)

The following is a summary of the material accounting policies adopted by the Group in the preparation of the combined financial report. The accounting policies set out below have been applied consistently to all periods presented in the combined financial report unless otherwise stated.

2.2 Basis of measurement

These financial statements have been prepared on a going concern basis and are based on the historical cost basis.

Adara Development (the "Group") represents collectively a group of legal entities, which are not held by a separate parent entity. The legal entities - Adara Development (Australia), Adara Development (Bermuda), Adara Development (UK), Adara Development (Uganda) and Adara Development (USA) - are under the decisions of their respective directors or trustees that have mutually agreed to operate under a common Memorandum of Understanding (MOU). The MOU supports the transfer of funds between Adara Development entities in order to meet programme and administration costs.

2.3 Use of accounting estimates and judgments

The preparation of a financial report requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period and future periods.

COVID-19

The impact of COVID-19 is ongoing and while it has not had a significant detrimental effect on the Group up to 31 December 2020, it is not practicable to estimate the potential impact, positive or negative, after the reporting date. The situation is rapidly changing and is dependent on measures imposed by the government, such as maintaining social distancing requirements, quarantine, travel restrictions and any economic stimulus that may be provided.

2.4 Principles of preparing combined financial statements

The financial statements are prepared by combining or aggregating the entities that comprise the Group as set out in Note 1. All inter-entity balances and transactions between the combining entities listed in Note 1, and any unrealised gains and losses on income and expenses arising from inter-entity transactions, are eliminated in preparing the combined financial statements.

2.5 Functional and presentation currency

These combined financial statements are presented in US dollars. The functional currency of Adara Development (Bermuda), Adara Development (USA) and Adara Development (UK) is US dollars. The functional currency of Adara Development (Australia) is Australian dollars and is translated to US dollars for the combined financial statements of the Group. The functional currency of Adara Development (Uganda) is Ugandan shillings and is translated to US dollars for the combined financial statements of the Group.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

3. Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

a) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is recognised under AASB 1058 unless it has been determined that AASB 15 applied. To be in the scope of AASB 15, the contract must be:

- a) enforceable
- b) contain performance obligations that are sufficiently specific to enable determination of when the obligation has been satisfied and
- c) not result in goods and services specified being retained by the entity

Should these conditions be met the donation is assessed under AASB 15 and is recognised when performance obligations are satisfied. The Group receives the majority of its income from donations which are recognised when received by Adara Development entities.

b) Donated goods and services

Amounts relating to goods and services donated are included in the combined financial statements when the Group gains control, economic benefits are probable and the amount of the donation can be reliably measured.

The Group also receives pro-bono professional goods and services, as well as support from skilled volunteers during the financial year, which include legal and compliance support, audit services, medical equipment, volunteer services for events coordination, administration support and medical advisory. The value of these services was not recognised in the combined statement of comprehensive income as it cannot be reliably measured.

c) Expenses

Expenses are presented by function in the combined statement of profit or loss and other comprehensive income.

d) Income tax

No income tax is payable as the entities of the Adara Development are income tax exempt under the jurisdictions in which they operate.

e) Non-derivative financial assets

The Group has the following non-derivative financial assets: cash and cash equivalents, and other current assets.

(i) Cash and cash equivalents

The Group considers all deposits with financial institutions that can be withdrawn without prior notice or penalty, and all term deposits with an original maturity of 90 days or less, as equivalent to cash.

(ii) Other current assets

Other current assets are initially recognised on the date that they are originated at fair value. Subsequent to initial recognition they are carried at amortised cost while prepayments are measured at cost. These amounts are non-interest bearing and unsecured.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

3. Significant accounting policies (continued)

f) Property, plant and equipment

Property, plant and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred. Depreciation on the assets is calculated using the straight-line method to allocate their cost or revalued amounts, net of their residual values, over their estimated useful lives as follows:

Office equipment	3 to 5 years
Motor vehicles	5 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

g) Intangible assets

Intangible assets include website development and software. The costs incurred in developing the website and the costs to enable the use of software, that will contribute to future period financial benefits through revenue generation and/or cost reduction, are capitalised to intangible assets. Costs capitalised include only external direct costs of materials and services.

Website development costs include only those costs directly attributable to the development phase. Software costs include only those costs directly attributable to the purchase of the software and costs directly attributable to the implementation and ongoing use of the software. Intangible assets are only recognised following completion of technical feasibility and where there is an intention and ability to use the asset.

Amortisation of website development and software is calculated on a straight line basis over the period of 4 years, commencing once the asset is in use, for the current and comparative period.

h) Non-derivative financial liabilities

The Group has the following non-derivative financial liabilities: financial liabilities measured at amortised cost. Financial liabilities measured at amortised cost comprise trade and other payables. Trade and other payables represent liabilities for goods and services provided to the Group prior to the end of the financial year that are unpaid. These amounts are unsecured and are usually settled within 30 days of recognition.

i) Employee benefits

(i) Short-term employee benefit obligations

The liabilities for salaries and wages, including non-monetary benefits and annual leave expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the undiscounted amounts expected to be paid when the liabilities are settled.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

3. Significant accounting policies (continued)

i) Employee benefits (continued)

(ii) Other long-term employee benefit obligations

The group's net obligation in respect of long term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value. Re-measurements are recognised in profit or loss in the period in which they arise.

j) Foreign currency translation

Foreign currency transactions are translated into the functional currency of each entity using the exchange rates prevailing at the date of the transaction. Foreign exchange gains and losses resulting from the settlement of such transactions are recognised in the combined statement of comprehensive income under foreign exchange gains/losses. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rate as at the date of the initial transaction. Non-monetary items measured at fair value in the foreign currency are translated using the exchange rates at the date when the fair value is determined.

The results and financial position of operations that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities are translated at the closing rate at balance date,
- income and expenses and the statement of profit or loss and other comprehensive income are translated at average exchange rates, and
- all resulting exchange differences are recognised in other comprehensive income.

k) AASB 9- Financial Instruments

(i) Recognition and derecognition

Financial assets and financial liabilities are recognised when Adara Development becomes a party to the contractual provisions of a financial instrument.

Financial assets are derecognised when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and substantially all the risks and rewards are transferred.

A financial liability is derecognised when it is extinguished, discharged, cancelled or expires.

(ii) Classification and measurement of financial assets and financial liabilities

AASB 9 contains three principal classification categories for financial assets: measured at amortised cost, Fair Value through Other Comprehensive Income (FVOCI) and Fair Value Through the Statement of Profit or Loss (FVTPL). The classification of financial assets under AASB 9 is generally based on the business model in which a financial asset is managed and its contractual cash flow characteristics. AASB 9 eliminates the previous AASB 139 categories of held to maturity, loans and receivables and available for sale. Under AASB 9, derivatives embedded in contracts where the host is a financial asset in the scope of the standard are never separated. Instead, the hybrid financial instrument as a whole is assessed for classification.

The following table and the accompanying notes below explain the measurement categories under AASB 9 for each class of Adara Development Group's financial assets and liabilities as at 31 December 2020.

<i>In dollars</i>	Classification under AASB 9
Financial assets	
Cash and cash equivalents	Financial asset at Amortised Cost
Trade and other receivables	Financial asset at Amortised Cost
Financial liabilities	
Trade and other payables	Financial liabilities at Amortised Cost

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

3. Significant accounting policies (continued)

k) AASB 9- Financial Instruments (continued)

(iii) Impairment of financial assets

AASB 9 replaces the 'incurred loss' model in AASB 139 with an 'expected credit loss' (ECL) model. The new impairment model applies to financial assets measured at amortised cost, contract assets and debt investments at FVOCI, but not to investments in equity instruments. Under AASB 9, credit losses are recognised earlier than under AASB 139.

For assets in the scope of the AASB 9 impairment model, impairment losses are generally expected to increase and become more volatile. Adara Development has determined that there has been no impairment requirements as at 31 December 2020 which require an additional allowance for impairment.

l) Leases

The Group has applied AASB 16 for the 2020 financial year, as well as comparative figures.

Policy applicable from 1 January 2019 under AASB 16

At inception of a contract, the Group assessed whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control as identified asset, the Group assesses whether:

- The contract involves the use of an identified asset - this may be explicitly or implicitly and should be physically distinct or represent substantially all of the capacity of a physically distinct asset.
- The Group has the right to obtain substantially all of the economic benefits from the use of the asset throughout the period of use; and
- The Group has the rights to direct the use of the asset. The Group has this right when it has the decision-making rights that are most relevant to changing how and for what purpose the asset is used. In rare cases where the decision about how and for what purpose the asset is used is predetermined, the Group has the right to direct the use of the asset if either:
 - It has the right to operate the asset; or
 - It designed the asset in a way that predetermines how and for what purpose it will be used.

This policy is applied to contracts entered into, or changed, on or after 1 January 2019.

As a lessee:

The Group recognised a right-to-use asset and a lease liability at the lease commencement date. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-to-use asset or the end of the lease term. The estimated useful life is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

3. Significant accounting policies (continued)

l) Leases (continued)

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Group's incremental borrowing rate. Generally, the Group uses its incremental borrowing rate as the discount rate.

Lease payments included in the measurement of the lease liability comprise the following:

- Fixed payments;
- Amounts expected to be payable under a residual value guarantee; and
- The exercise price under a purchase option that the Group is reasonable certain to exercise, lease payments in an option renewal period if the group is reasonably certain to exercise an extension option, and penalties for early termination unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest rate method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate or a change in the afore-mentioned options exercisable. When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or it is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Group has elected not to recognise right-of-use assets and lease liabilities for the short-term leases. The Group recognises lease payments associated with these leases as an expense on a straight-line basis over the lease term.

m) Government grants and assistance

Government payments in relation to support during the Coronavirus crisis were received. Government grants are recognised when received and all attached conditions will be complied with. When the grant relates to an expense item, it is recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed.

n) New and revised accounting standards and interpretations

The Group has adopted all of the new or amended Accounting Standards and Interpretations in line with Australian Accounting Standards Board ("AASB") that are mandatory.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

4. Other income

	2020	2019
	\$	\$
Government grants and assistance	297,917	-
Interest and other income	4,517	15,208
	302,434	15,208

5. Maternal Newborn Child Health programme costs

	2020	2019
	\$	\$
Kiwoko Hospital	782,467	792,660
Early childhood intervention for infants at high-risk	158	9,657
Hospital to Home	86,216	127,981
Safe Bubble CPAP	14,499	13,067
Building capacity in newborn health services	4,962	7,486
Programme support	530,359	380,724
	1,418,661	1,331,575

6. Remote Community Development programme costs

	2020	2019
	\$	\$
Adara Development Nepal - Adara Kids	16,364	34,635
Adara Development Nepal - Humla	261,625	317,153
Adara Development Nepal - Tibetan Medicine Practitioner	17,432	20,614
Adara Development Nepal - Ghyangfedi	94,099	138,781
Hands in Outreach	11,574	11,173
Himalayan Children's Society	63,488	119,808
Himalayan Medical Foundation	27,067	41,542
The Himalayan Innovative Society	30,801	29,231
The Women's Foundation	15,824	5,426
Programme support	284,457	202,257
	822,731	920,620

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

7. Core support

	2020	2019
	\$	\$
Depreciation and amortisation	47,431	55,695
Employee related expenses	611,939	670,157
Finance, governance and compliance	41,004	51,618
IT and telecommunications	85,031	82,595
Occupancy	27,403	64,160
Office and other operating costs	10,258	13,815
Partnerships, development and communications	25,177	46,475
Travel	23,979	51,480
Foreign exchange gains	1,210	548
	873,432	1,036,543

Core support expenses, including administration expenses, are funded by Adara Advisors Pty. Limited, Adara Partners (Australia) Pty. Limited and a small number of other Core Support partners. This ensures that donations received from other donors are used for Adara programmes in Maternal Newborn Child Health, Remote Community Development, partner organisations, staff on the ground and other programme support including innovation, learning and evaluation activities.

8. Cash and cash equivalents

8.1 Cash and cash equivalents

	2020	2019
	\$	\$
Cash at bank and on hand:		
Core Support	99,088	64,826
General Restricted	383,396	109,051
Maternal Newborn Child Health Restricted	208,884	81,478
Remote Community Development Restricted	195,114	238,682
	886,482	494,037

8.2 Reconciliation of net surplus / (deficit) to net cash flows from operating activities

	2020	2019
	\$	\$
Net surplus for the year	285,734	25,627
Adjustments for non-cash income and expense items:		
Depreciation and amortisation expense	11,843	18,708
(Increase) / decrease in other current assets	(21,086)	(48,594)
Increase / (decrease) in trade creditors	(48,296)	(8,613)
Increase / (decrease) in employee benefits	71,552	22,856
Increase / (decrease) in other non-cash expenses	5,173	(74,794)
Net cash from/(used in) operating activities	304,920	(64,810)

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

9. Trade and other current assets

	2020	2019
	\$	\$
Other receivables	42,018	35,219
Prepayments	22,716	28,210
Trade receivables	54,574	34,794
	<u>119,308</u>	<u>98,223</u>

10. Property, plant and equipment

	2020	2019
	\$	\$
Office Equipment		
Cost		
At the beginning of the financial year	52,296	47,457
Additions	9,294	10,173
Disposals	-	(5,532)
Exchange differences	1,325	198
At the end of the financial year	<u>62,915</u>	<u>52,296</u>
Accumulated Depreciation		
At the beginning of the financial year	39,558	34,964
Depreciation charge for the year	8,934	9,971
Disposals	-	(5,521)
Exchange differences	781	144
At the end of the financial year	<u>49,273</u>	<u>39,558</u>
Net book value at the end of the financial year	<u>13,642</u>	<u>12,738</u>

	2020	2019
	\$	\$
Motor vehicles		
Cost		
At the beginning of the financial year	1,060	1,043
Disposals	(1,053)	-
Exchange differences	(7)	17
At the end of the financial year	<u>-</u>	<u>1,060</u>
Accumulated Depreciation		
At the beginning of the financial year	830	607
Depreciation charge for the year	35	212
Disposals	(860)	-
Exchange differences	(5)	11
At the end of the financial year	<u>-</u>	<u>830</u>
Net book value at the end of the financial year	<u>-</u>	<u>230</u>

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

10. Property, plant and equipment (continued)

	2020	2019
Right of Use Asset	\$	\$
Cost		
At the beginning of the financial year	62,752	-
Additions	-	62,752
At the end of the financial year	<u>62,752</u>	<u>62,752</u>
Accumulated Depreciation		
At the beginning of the financial year	19,174	-
Depreciation charge for the year	20,916	19,174
At the end of the financial year	<u>40,090</u>	<u>19,174</u>
Net book value at the end of the financial year	<u>22,662</u>	<u>43,578</u>
	2020	2019
Medical Equipment	\$	\$
Cost		
At the beginning of the financial year	64,926	63,856
Exchange differences	(407)	1,070
At the end of the financial year	<u>64,519</u>	<u>64,926</u>
Accumulated Depreciation		
At the beginning of the financial year	39,602	17,663
Depreciation charge for the year	21,507	21,642
Exchange differences	(249)	297
At the end of the financial year	<u>60,860</u>	<u>39,602</u>
Net book value at the end of the financial year	<u>3,659</u>	<u>25,324</u>
Total net book value at the end of the financial year	<u>39,963</u>	<u>81,870</u>

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

11. Intangible assets

	2020	2019
	\$	\$
Website		
Cost		
At the beginning of the financial year	19,688	19,795
Additions (work in progress)	9,951	-
Exchange differences	1,993	(107)
At the end of the financial year	31,632	19,688
Accumulated Amortisation		
At the beginning of the financial year	19,416	19,304
Amortisation for the year	239	217
Exchange differences	1,967	(105)
At the end of the financial year	21,622	19,416
Net book value at the end of the financial year	10,010	272
	2020	2019
	\$	\$
Software		
Cost		
At the beginning of the financial year	53,221	51,403
Additions	-	2,098
Exchange differences	5,388	(280)
At the end of the financial year	58,609	53,221
Accumulated Amortisation		
At the beginning of the financial year	48,398	40,309
Amortisation for the year	2,635	8,308
Exchange differences	4,900	(219)
At the end of the financial year	55,933	48,398
Net book value at the end of the financial year	2,676	4,823
Total net book value at the end of the financial year	12,686	5,095

12. Trade and other payables

	2020	2019
	\$	\$
Accrued expenses	8,762	25,735
Other payables	1,856	-
Trade payables	8,849	42,028
	19,467	67,763

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

13. Employee benefits

	2020	2019
	\$	\$
Current		
Annual leave	103,692	64,874
Other employee accruals	47,896	43,872
PAYG	8,436	9,760
Superannuation/NSSF	5,001	5,177
Sick leave liability	24,340	6,011
	<u>189,365</u>	<u>129,694</u>
Non-current		
Long service leave	30,180	18,300
	<u>30,180</u>	<u>18,300</u>

14. Borrowings non-current

	2020	2019
	\$	\$
Borrowings non-current	65,700	-
	<u>65,700</u>	<u>-</u>

On the 11th May 2020, the Company received loan proceeds from the Small Business Administration of \$65,700 under the Paycheck Protection Program ("PPP") established by the Coronavirus Aid, Relief and Economic Security (CARES) Act. The loan is subject to the terms as set out in the loan agreement dated 7th May 2020 and as varied by the PPP Loan Program. The loan together with the interest may be forgiven to the extent that the proceeds of the loan are used for eligible expenditures described in the CARES Act. No determination has been made as to whether the Company will be eligible for forgiveness, in whole or in part. The loan bears interest at a rate of 1% and is due in 24 months. The loan is subject to forgiveness and no collateral was required.

15. Related party transactions

a) Directors' and Trustees' compensation

No amounts are payable by Adara Development entities to the directors or trustees of individual entities in the Group. The directors and trustees have given their services to the Group without charge.

b) Transactions with director-related entities

The entities combined in this report form the Adara Development Group, as described in Note 1.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

15. Related party transactions (continued)

b) Transactions with director-related entities (continued)

The Group is managed and administered by Adara Development (Australia). Adara Development (Australia) in its capacity as manager and administrator determines the projects in respect of which the Group is involved and is responsible for general management and operational decision-making in relation to all in-country programmes (including recruiting and managing global staff).

Additionally, Remote Community Development and Innovation, Learning and Evaluation Nepal programme support is paid to Adara Development (Australia)'s foreign operation in Nepal (INGO). In 2020, Adara Development (the "Group") transferred \$729,070 (2018: \$884,928) to the INGO.

The Group has received donations from the following related parties:

	2020	2019
	\$	\$
Adara Advisors Pty. Limited cash and in-kind donations	42,619	58,896
Adara Partners (Australia) Pty. Limited cash donations	436,753	1,255,172
	<u>479,372</u>	<u>1,314,068</u>

Adara Advisors Pty. Limited, solely owned by Audette Evelyn Exel AO, is a financial services business established to be the principal provider of direct and indirect funding to the Group for core support costs and support for emergency project costs. Adara Advisors Pty. Limited was established in 2006. It is the successor business to the first related party business, established in 1998 in Bermuda.

Adara Partners (Australia) Pty. Limited was established in 2014 to provide direct and indirect funding to the Group for core support costs and support for emergency project costs.

As at balance sheet date Adara Advisors Pty. Limited and its predecessor business together with Adara Partners (Australia) Pty. Limited had contributed \$12,842,297 (AUD16,343,496) in total to the Group.

In addition to the donations from Adara Advisors Pty. Limited and Adara Partners (Australia) Pty. Limited disclosed above, during the year donations of \$102,877 (2019: \$9,616) were received by individual entities in the Group from their Board of Directors, Trustees or director-related entities.

c) Other key management personnel transactions

There were no other transactions between the Group and key management personnel.

16. Key management personnel remuneration

The key management personnel of the Group are its directors and trustees.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

16. Key management personnel remuneration (continued)

Adara Development (Australia)	Audette Evelyn Exel AO, Laini Liberman, Richard Alan West, Susan Burns, Ilana Atlas, Andrea McCormick, Richard Deutsch (resigned 6 August 2020)
Adara Development (Bermuda)	Audette Evelyn Exel AO, Edith Conyers, Philippe Max Rouja
Adara Development (UK)	Audette Evelyn Exel AO, Andrew della Casa, Kate Vacher, Richard Houghton
Adara Development (USA)	Audette Evelyn Exel AO, Thomas Dickson, Derek Stapley, Thomas Glynn, Yangchen Lama (appointed 1 February 2021), Dr Cyril Engmann (appointed 12 February 2021)
Adara Development (Uganda)	Audette Evelyn Exel AO, Susan Burns, Kenneth Finch, Dr Peter Waiswa (appointed 27 April 2021)

The directors and trustees receive no compensation for their services to the Adara Development Group entities as listed in Note 1.

17. Commitments

a) Commitments to Non-Government Organisations

During the year Adara Development (Australia), Adara Development (USA), Adara Development (UK), Adara Development (Bermuda) and Adara Development (Uganda) entered into, or were obligated by, agreements with the following Non Government Organisations ("NGOs") and Partners.

The amounts committed to by Adara Development are as follows:

	Funding committed for January - December 2021	Agreement period from	Agreement period ending
	USD		
Adara Development Nepal	661,762	25 November 2014	Completion of project
Kiwoko Hospital	839,563	1 January 2019	31 December 2021
Total	<u>1,501,325</u>		

The Group reserves the right to refuse funding should any organisation fail to meet all terms and conditions as specified in the related agreements.

Funding commitments for subsequent periods are reviewed and updated on an annual basis.

Commitments will be met by current funds available and restricted donations received during the year.

Adara Development

Notes to the financial statements (continued)

For the year ended 31 December 2020

18. Auditors' remuneration

	<u>2020</u>	<u>2019</u>
	\$	\$
Audit services		
HLB Mann Judd:		
Audit and review of the financial report*	-	-
Somerbys (UK):		
Audit and review of financial reports	5,611	4,201
Markhouse Partners Uganda:		
Audit and review of financial reports	2,164	2,039
	<u>7,775</u>	<u>6,240</u>

*There has been no expense or accrual recognised in the financial report of Adara Development (Australia), Adara Development (USA) and Adara Development (Bermuda) as the audit service is provided without charge by the auditors, HLB Mann Judd.

19. Events after the balance sheet date

On the 3rd December 2020, 74,311 ordinary shares in Ansarada NewCo Pty Ltd were gifted to Adara Development (Australia) and subsequently transferred in consideration for the issue of 199,836 shares in thedocyard Limited, thedocyard Limited subsequently changed its name to Ansarada Group Limited. The shares were held in escrow from the 3rd December 2020 and released on the 11th March 2021 at which date they were recognised as an asset of the Company.

In the interval between the end of the financial year and the date of this report, there has been no transaction or event of a material or unusual nature likely to significantly affect the operations of the Group or the state of affairs of the Group in future years occurred.

20. Contingencies

As at 31 December 2020, the Group had no material contingent assets or liabilities.

21. Fundraising appeals conducted during the year

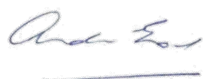
No fundraising appeals have been undertaken during the year.

Directors and Trustees' declaration

In the opinion of the directors and trustees of the entities in the Group, which is the combination of the following entities: Adara Development (Australia), Adara Development (Bermuda), Adara Development (UK), Adara Development (Uganda) and Adara Development (USA):

- (a) the individual entities listed in Note 1 are registered not-for-profit organisations while the Group is not a registered not-for-profit organisation;
- (b) the financial statements and notes that are set out on pages 2 to 21:
 - (i) present fairly the Group's financial position as at 31 December 2020 and its performance for the financial year ended on that date in accordance with the basis of preparation and accounting policies described in Note 2 and 3;
 - (ii) comply with Australian Accounting Standards (including the Australian interpretations) to the extent described in Note 2;
- (c) there are reasonable grounds to believe that the Group will be able to pay their debts as and when they become due and payable;
- (d) the entities within the Group have kept accounting records as to correctly record and explain their transactions and financial position; and
- (e) the entities within the Group have kept their accounting records so that a true and fair financial report of the Group can be prepared from time to time.

Signed in accordance with a resolution of the directors and trustees:



Audette Evelyn Exel AO
Chair
27 April 2021



We communicate with the Directors and Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

HLB Mann Judd

**HLB Mann Judd
Chartered Accountants**

Brisbane, Queensland
27 April 2021